



**ARIZONA**  
**DEPARTMENT**  
*of* **CHILD SAFETY**

Mike Faust, Director  
Douglas A. Ducey, Governor

December 2020

Estelle Walker  
Changing One Life At A Time  
321 W. Ensueno St.  
Gilbert, AZ 85233

Dear Estelle,

I am writing to express my sincerest gratitude for your efforts in supporting our children in foster care as well as our young adults through the holiday season.

For a year that has presented countless challenges to all of us, it is refreshing to know that people like you truly care and will make every effort to ensure that all children are celebrated and loved at this special time of year, especially those who have come into state care through no fault of their own.

Again, on behalf of all staff here at DCS and the children and families we serve, THANK YOU.

Sincerely,

Mike Faust  
Director

*Safety · Accountability · Change · Family · Engagement · Compassion · Teaming · Advocacy*